
IFHE Executive Committee (ExCo)
International Federation of Healthcare Engineering

For the 2026–2028 period, the IFHE (International Federation of Healthcare Engineering) could adopt management proposals that strengthen its global relevance and its capacity to support resilient health systems through hospital architecture and engineering structures.

Here are some strategic guidelines that could be structured into specific action areas:

A - Management Proposals for 2026–2028

1. Institutional Strengthening and Governance

- Revise statutes and internal regulations to enhance transparency and efficiency.
- Create active regional committees to broaden global representation.
- Implement performance indicators to monitor projects and initiatives.

2. Professional Training and Development

- Develop online and in-person training programs in hospital engineering, architecture, and resilient infrastructure.
- Establish partnerships with universities and research centers.
- Create international certifications in critical areas (hospital safety, sustainability, equipment maintenance).

3. Innovation and Sustainability

- Encourage green and energy-efficient hospital projects.
- Promote research on emerging technologies (IoT, artificial intelligence applied to hospital management).
- Foster circular economy practices in medical equipment management.

4. International Cooperation and Advocacy

- Expand dialogue with the WHO, the UN, and other multilateral entities.
- Organize international forums on hospital infrastructure during emergencies (such as natural disasters).
- Produce global reports on the condition of hospitals and equipment in vulnerable regions.

5. Communication and Engagement

- Modernize IFHE's digital channels to enhance member interaction.
- Launch awareness campaigns regarding the importance of hospital engineering.
- Establish a network for sharing best practices among member countries.

6. Emergency Response and Resilience

- Structure international protocols for rapid support during crises (earthquakes, pandemics, conflicts). Create a solidarity fund to support hospitals in affected regions.
- Develop technical guidelines for the post-disaster reconstruction and adaptation of hospitals.

B - IFHE Academy as a Strategic Pillar (2026–2028)

The IFHE Academy could become the international hub for knowledge and cooperation, ensuring that the IFHE is viewed not merely as a federation, but as the leading global authority on hospital engineering.

1. Consolidation of the IFHE Academy

- Transform the IFHE Academy into the official platform for international training and certification in hospital engineering and architectural.
- Create modular learning pathways (resilient infrastructure, medical equipment, sustainability, emergency management).
- Establish an accreditation system recognized by international associations.

2. Connection with International Associations

- Use the IFHE Academy as a channel for technical cooperation with the WHO, PAHO, the UN, and regional federations by the Regional Groups of IFHE.
- Organize joint courses and workshops with hospital engineering and architecture associations from different countries.
- Create exchange programs for specialists and students affiliated with the IFHE Academy.

3. Knowledge Production and Dissemination

- Publish technical reports and guidelines in partnership with international associations.
- Maintain an open digital library of global best practices and expand the existing structure on the IFHE website.
- To promote and disseminate the output of IFHE Digest within institutions, universities, and environments dedicated to research and technological innovation.
- Host quarterly webinars featuring international experts.
- Invest in producing a bimonthly publication that serves as a newsletter connected to all regions and events related to topics of interest to the IFHE.

4. Innovation and Research

- Foster applied research projects in partnership with universities and innovation centers.
- Create a virtual laboratory for disaster simulation and hospital response.
- Encourage startups and companies to develop technological solutions for hospitals, integrating them into the Academy.

5. Engagement and Visibility

- Position the IFHE Academy as the IFHE's "calling card" for international associations.
- Build a strong, recognizable brand with an active digital presence.
- Organize the annual IFHE Academy International Forum, bringing together global associations and partners.

C - Ethics and compliance

For an international federation like the IFHE, strengthening ethics and compliance mechanisms is essential to ensure credibility, transparency, and alignment with global standards. Here are some proposals for ethics and compliance management at the international level for the 2026–2028 period:

1. Global Code of Ethics

- Update and harmonize the IFHE Code of Ethics, aligning it with international standards (UN, WHO, ISO).
- Make adherence to the code mandatory for all member associations.

2. International Ethics and Compliance Committee

- Establish an independent committee with representatives from different regions.
- Task the committee with monitoring practices, investigating reports of misconduct, and proposing recommendations.

3. Audit and Transparency System

- Implement periodic audits of IFHE projects and finances.
- Publish annual compliance reports that are accessible to the public.

4. International Whistleblowing Channel

- Establish a secure, multilingual system for reporting irregularities.
- Ensure anonymity and protection against retaliation.

5. Training Programs

- Develop courses via the IFHE Academy covering ethics, integrity, and compliance.
- Make training mandatory for leadership and project managers.

6. Conflict of Interest Policies

- Implement clear rules to prevent favoritism in contracts, partnerships, and appointments.
- Require annual conflict-of-interest declarations from all leaders.

7. International Compliance Certification

- Create an "IFHE Compliance Certified" seal for associations and projects that meet ethical standards.
- Link this seal to benefits such as priority access to funding and international cooperation opportunities.

D – IFHE CONGRESS

To transform the IFHE Congress into the world's most important technical and technological gathering for hospital engineering and architecture, it is necessary to structure a management strategy that combines excellent content, innovation, international visibility, and the engagement of multiple stakeholders. Here are some proposals:

1. Globally Relevant Content

- Define core themes aligned with major trends: resilient hospitals, sustainability, digital health, and artificial intelligence applied to hospital infrastructure.
- Invite internationally renowned experts and leaders from multilateral organizations (WHO, UN, World Bank).
- Create specific technical tracks for engineering, architecture, and hospital management.

2. Innovation and Technology

- Organize an International Hospital Technology Expo featuring leading companies and innovative startups.
- Promote hands-on demonstrations of equipment and digital solutions.
- Establish innovation awards for hospital engineering projects.

3. IFHE Academy as a Driver of Connection

- Integrate the Congress with IFHE Academy activities by offering intensive courses, certifications, and workshops during the event.
- Use the Academy as an official bridge for cooperation with international associations.
- Create an "International Training Week" within the Congress.

4. Visibility and Communication

- Invest in online streaming and simultaneous translation to expand global reach.
- Create a permanent digital platform providing access to lectures, papers, and networking opportunities.
- Establish partnerships with scientific journals and specialized media outlets to disseminate findings.

5. Institutional Engagement

- Secure institutional support from governments, universities, and professional associations.
- Align the Congress with global agendas, such as the Sustainable Development Goals (SDGs).
- Create spaces for policy-technical dialogue between public administrators and experts.

6. Experience and Networking

- Organize technical visits to model hospitals and innovation centers.
- Create arenas for interactive debate and business matchmaking between companies and institutions.
- Offer certificates of participation issued by the IFHE Academy to add professional value.

The IFHE Congress establishes itself as the premier global forum for hospital engineering and architecture—a benchmark for technological innovation and professional development—becoming the IFHE's “anchor product” on the international stage.

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